Office of Homeland Security Emergency Management

PHOENIX (UASI)
URBAN AREA SECURITY INITIATIVE

AZDOHS Grant Information Seminar – Central Region
November 5, 2018

Office of Homeland Security
and
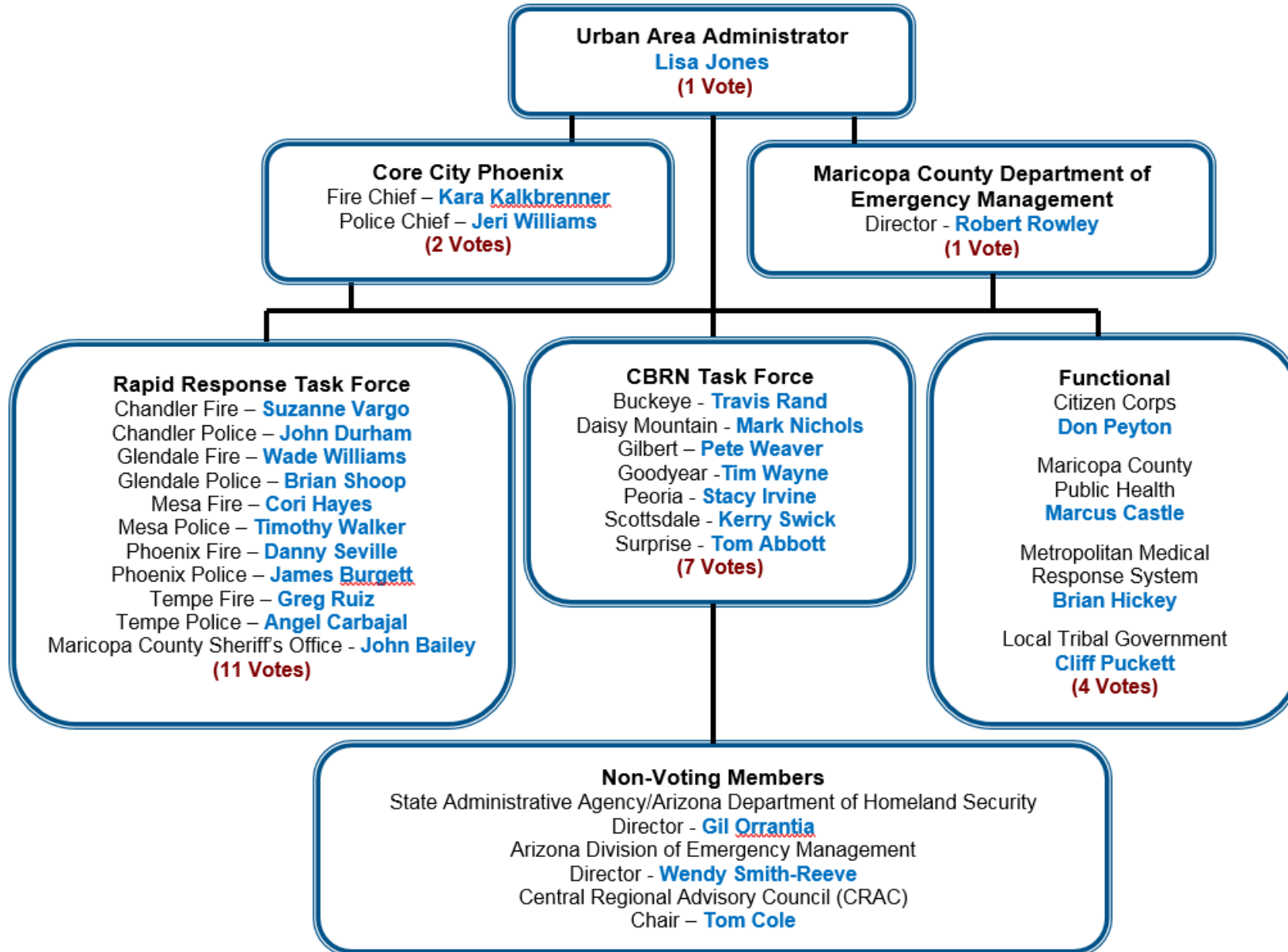# Emergency Management

Lisa Jones
Director

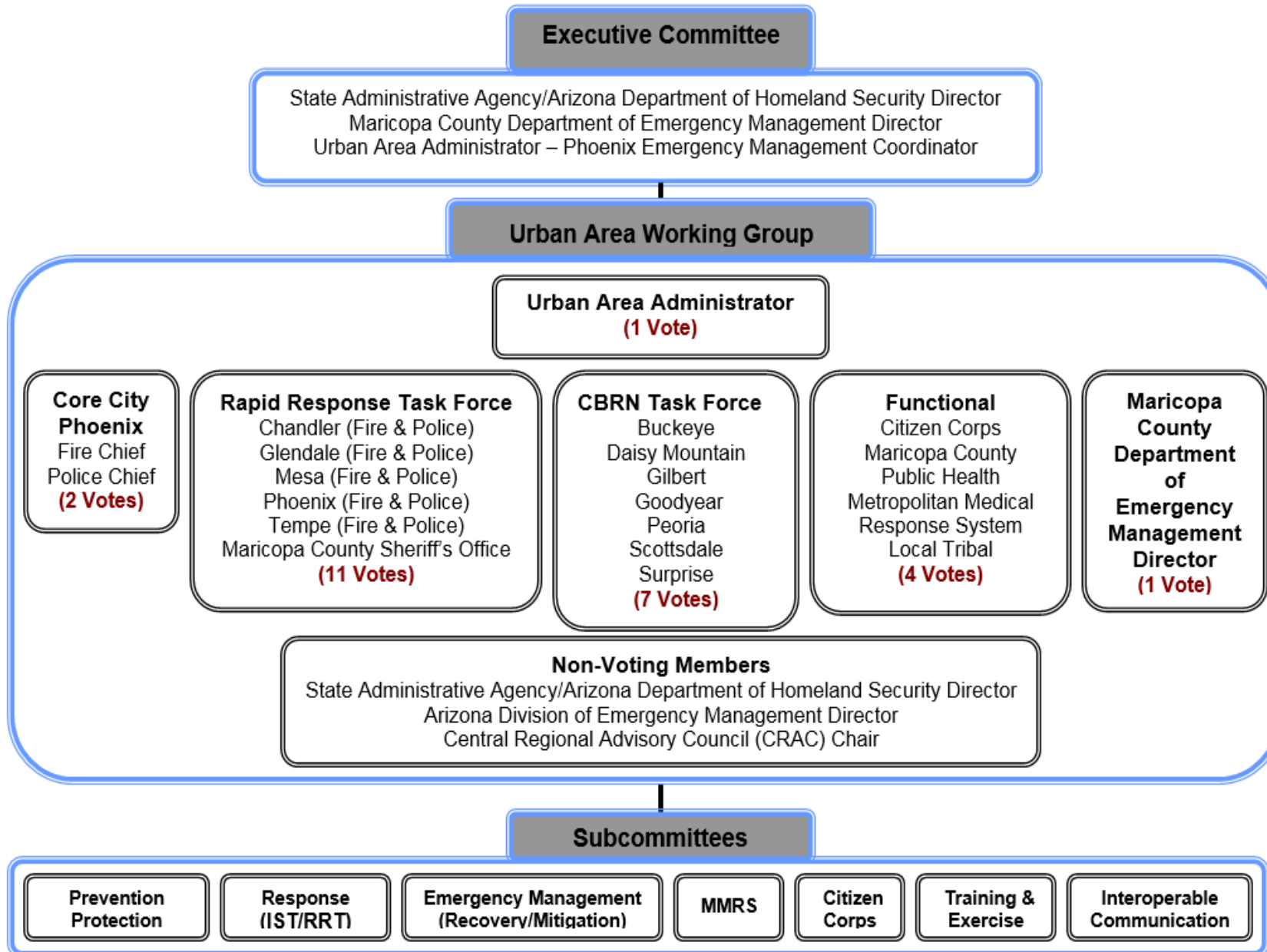# Administrative Management – Phoenix UASI

STRUCTURE

Phoenix UASI Executive Committee

Phoenix UASI Working Group (UAWG)

Phoenix Subcommittees

Phoenix UASI Voting Members

Phoenix UASI Reporting Structure

"Presenting Your Project"

- **Due Diligence**
  - Does the project have a Terrorism Nexus?
  - Does it fit the regional needs and core capabilities?
  - Requested funding amount should be based on need

- **Process**
  - Project Summary Presentation to subcommittee
  - Co-Chairs provide brief presentation on project summaries at UAWG to the voting members
  - Jurisdictions submit application through AZDOHS portal
  - Subcommittees Prioritize Projects
  - Subcommittee Co-Chairs make funding recommendations
  - Voting Members will vote on the recommendations at UAWG
  - AZDOHS Grant Application and Investment Justifications

Project Summary Sheet

Phoenix Urban Area
Urban Area Security Initiative (UASI) Grant Program
Project Summary

ADMINISTRATIVE INFORMATION

Agency Name:	
Point of Contact:	
Phone Number:	
Email:	

PROJECT TITLE:

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PROJECT SUMMARY DESCRIPTION:

Project description must include:

- The NIMS Typed Resource being supported, if applicable
- What the project intends to do or accomplish
- How this project would benefit the agency, region or state
- Any additional information you see fit that would provide greater clarity as to what the project is trying to accomplish and/or the added benefit it would provide, can and should be included

UASI Subcommittee the project falls under:
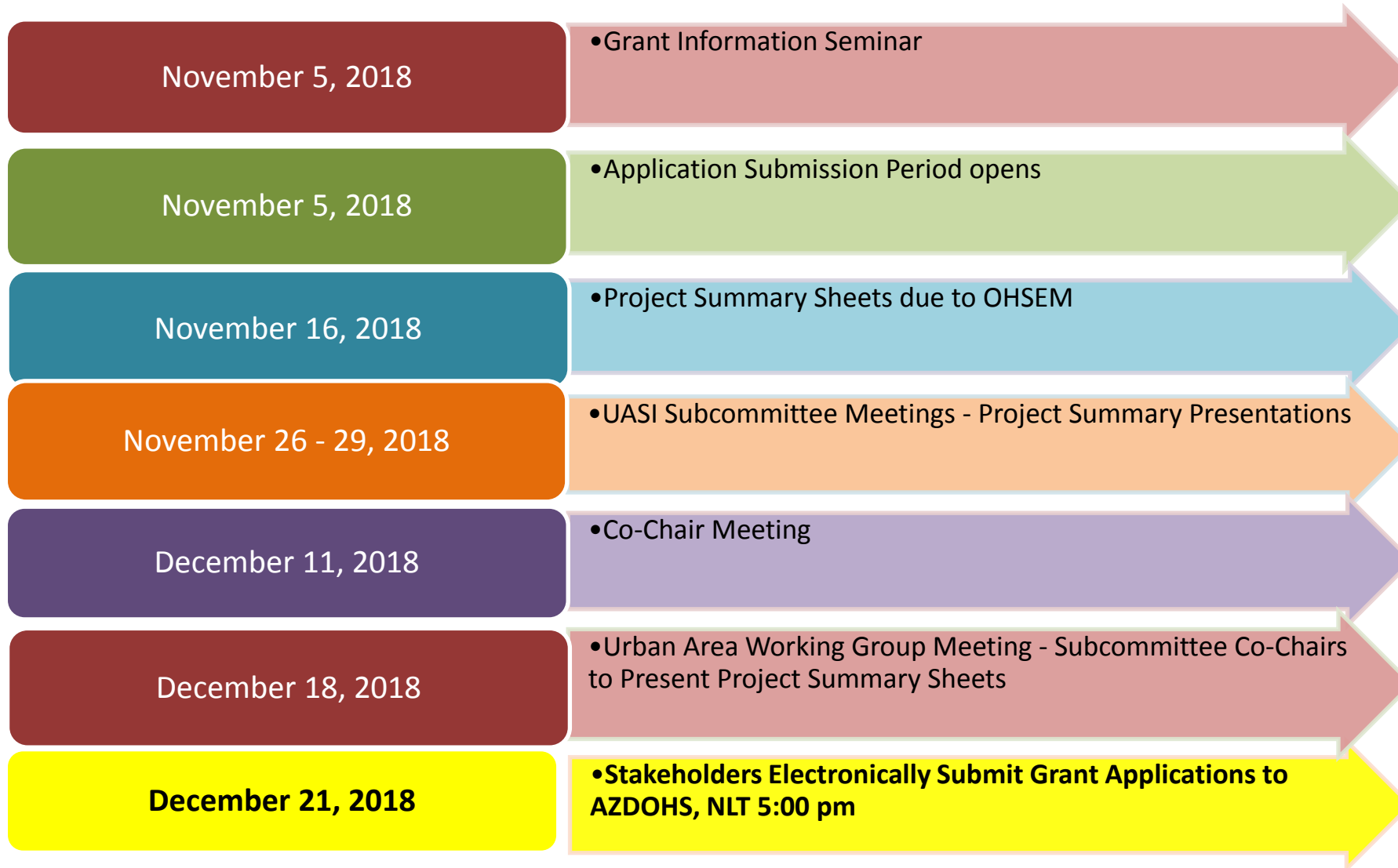
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BUDGET

Estimated Amount Requested:

POETE Category	Estimated Amount
Equipment Total	
Exercise Total	
Training Total	
Planning Total	
Project Total	

FFY 2019 UASI Grant Timeline

November 5, 2018	• Grant Information Seminar
November 5, 2018	• Application Submission Period opens
November 16, 2018	• Project Summary Sheets due to OHSEM
November 26 - 29, 2018	• UASI Subcommittee Meetings - Project Summary Presentations
December 11, 2018	• Co-Chair Meeting
December 18, 2018	• Urban Area Working Group Meeting - Subcommittee Co-Chairs to Present Project Summary Sheets
December 21, 2018	• **Stakeholders Electronically Submit Grant Applications to AZDOHS, NLT 5:00 pm**

FFY 2019 UASI Grant Timeline

January 2019	• Request Council approval to apply for funds
January 28 - 31, 2019	• UASI Subcommittee Meetings - Project Presentations and Prioritization
February 11, 2019	• UASI Co-Chair Meeting to Discuss and Recommend Projects to UAWG
February 12, 2019	• Urban Area Working Group Meeting - Voting
TBD	• Request Council approval to accept award and disburse funds
October 1, 2019*	• Period of Performance Start Date

Phoenix UASI Strategic Plan

Changing Landscape of Terrorism

Develop an updated, clear, and unified vision for the entire UASI area

Development of updated priorities, goals, and objectives based on the changing landscape of threats/risks

Sustainment of Current Capabilities vs Building Capability(ies) based on Emerging Threats

Establish a balanced and realistic approach (for each subcommittee) to address the sustainment of current capabilities while still allowing for future investments to address new threats.

Establish an Objective, but Adaptable Project Award Process

- ✓ -Needs-based vs Equal share
- ✓ -Objective, but adaptable methodology
- ✓ *Overall reduction in grant funds necessitates prioritization**

Adapt to changing risks and emerging threats

Establish governance and processes to ensure the Phoenix UASI adapts quickly to changing risks

Major Opportunities for the UASI

Changing Landscape of Terrorism

- **Do It Yourself (Homegrown Violent Extremists)**
  - Terrorism is becoming more mainstream

- **Soft Targets:** There is increased emphasis by terrorists and other extremist actors to leverage less sophisticated methods to inflict harm in public areas

- **No longer a "Home Game" and an "Away Game." Threats are connected across borders**
  - Phoenix Region's Proximity to the US-Mexico Border
  - Our enemies don't respect our borders, and they aren't constrained by geography. Today's threats exist in a truly borderless world.

- **The Internet (Social Media)**
  - Terrorism and transnational crime have spread across the globe at fiber-optic speeds
  - Cyber-attacks now exceed the risk of physical attacks

- **Advancing Technology**
  - Terrorists are evolving faster, and innovating more quickly than current capabilities and defensive measures
  - Example: Drones, Unmanned vehicles, Biotechnologies, Artificial Intelligence, Communication

- **Re-rise of the hostile nation state**
  - DHS has spent many years since 9/11 focused—rightfully—on non-state threats.
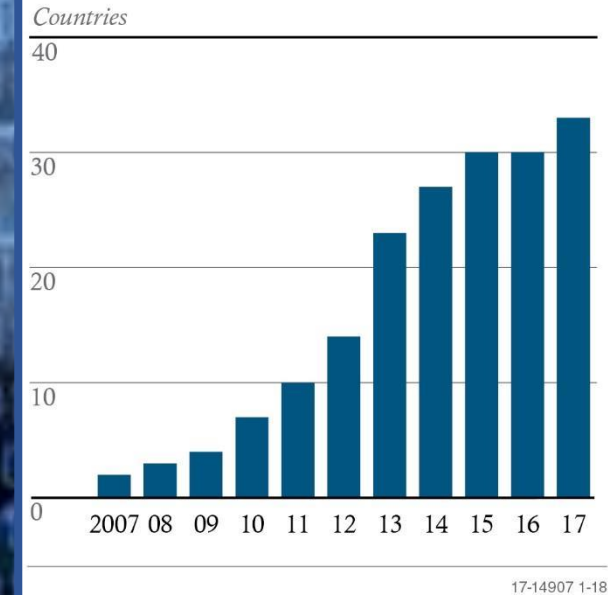 - But our nation-state rivals are increasingly asserting themselves in ways that endanger our homeland.

Source: Oral testimony of DHS Acting Secretary Elaine Duke (2017); DHS Secretary Kirstjen Nielsen (2018); Preventing Emerging Threats Act of 2018

Countries With Cyber Attack Capabilities

Countries

40

30

20

10

0

2007 08 09 10 11 12 13 14 15 16 17

17-14907 1-18

Emerging Threats:
Cyber Threat

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- Some estimate that by **2021, cybercrime-related damages are estimated to hit *$6 trillion* annually**. To put that in perspective, that's almost *10 percent* of the world economy.

- There is a greater need to identify single points of failure and concentrated dependencies

Emerging Threats: Unmanned Vehicles

There is growing need to protect the public from nefarious uses of this technology, such as facilitating terrorist attacks, conducting espionage, or facilitating other criminal activities such as illicit surveillance, interfering with the safe operation of aircraft, interfering with law enforcement operations, delivering contraband inside prisons, or smuggling drugs or other harmful materials across our Nation's borders.

Source: Preventing Emerging Threats Act of 2018

Emerging Threats: Soft Targets & CCTA

- **Recent extremist efforts to promote lone-wolf attacks employing tactics like stabbings and vehicle ramming still aren't as effective -- measured by deadliness -- as more sophisticated attacks.**
    - **Vulnerable Sites**: transportation centers, parks, restaurants, shopping centers, special event venues, and similar facilities

- **Deadliness of the Attack**: Directed by a foreign terrorist organization **OR** inspired by it.
    - **Directed attacks** have resulted in an average of almost **10 times** as many fatalities.

Source: Department of Homeland Security Office of Intelligence and Analysis

Establish a structure and process that allows the UASI to adapt quickly to new threats

Ensure the UASI is establishing capabilities to proactively address these new and emerging threats

Major Opportunities for the UASI

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QUESTIONS